



Associated Grant Makers
SUMMER FUND

2007 Annual Report

2007 SUMMER FUND EXECUTIVE SUMMARY

Associated Grant Makers and the Summer Fund Committee are pleased to report on the 2007 Summer Fund program. The Summer Fund (SF) donor collaborative successfully raised **\$1,385,113** to provide direct operational support grants and special initiatives for SF camps and programs. This past summer, the numbers of youth served through the Summer Fund increased 8% from 2006. More than **22,900 youth ages 5-12 and 4,500 teens (13-18)** from Boston, Cambridge, Chelsea and Somerville participated in enriching summer experiences through the Summer Fund camp network. Additionally, Summer Fund camps provided job opportunities for **1,200** teens, an increase of 9% from 2006.

As the Summer Fund moves into its 37th year of operation, it continues to draw on the expertise of area grant makers and leverage resources to support summer camps/programs for urban youth. The 77 nonprofit organizations, operating 106 camp sites, supported through the Summer Fund have opportunities made available to them that could not exist if they were supported by individual foundations working independently. The Summer Fund's network is designed to provide a wealth of support and training aimed specifically at addressing programmatic and administrative needs, unique to urban camps, in an effort to build the strongest, most sustainable camp network to serve the needs of urban youth in Boston, Chelsea, Cambridge and Somerville. By identifying common and emerging issues and trends within the Summer Fund camp network, the SF is in a key position to quickly respond by leveraging resources and tapping into the expertise of our grant making donors.

The Summer Fund also believes that the range and breadth of our portfolio offers a camp for every child. We recognize that children come with various needs, interest, learning abilities and styles, and the strength of the Summer Fund is that we embrace those differences and provide opportunities for children and families to have access to a wide range of summer program options. As the out-of-school time research continues to underscore the need to bridge summer time learning loss particularly for disadvantaged and at-risk youth, the Summer Fund is perfectly positioned to provide resources to ensure that thousands of Greater Boston youth have opportunities to bridge that potential loss by supporting diverse and broad ranging quality summer programs that meet the needs for the diverse and broad range of children we serve throughout Greater Boston.

Corporate and Foundation Donations	\$1,381,669	35 Foundations	\$988,619
		8 Corporations	\$393,050
Individuals, Private Donations	\$3,444	10 Individuals	\$3,444

In addition to providing direct operational grants to SF camps, the Fund also supported the following initiatives and activities:

The **Cultural and Educational Initiative** provided \$55,000 in funding, a 20% increase in funding from 2006, in support of arts, cultural and educational field trips and off-site activities. In 2007, Summer Fund campers attended over 310 field trips to 19 organizations. Over 10,000 youth were able to participate in Cultural Day sponsored field trips and experience many of Boston's best cultural, educational, and historical institutions.

The Homeless Campership Fund: In 2007, the Homeless Campership Fund committed more than \$100,000 in free scholarships for homeless children to attend summer camps, a 50% increase from 2006. Through the HCF, 450 weeks of camp were made available at no cost to shelters or homeless families for Greater Boston homeless youth to participate in summer camps.

Site Visits: Staff, Summer Fund Committee Members, and Donors conducted visits to over 30 program sites, including most of Boston Centers for Youth and Families Community Center sites. Overall, site visits showed most camps meeting or exceeding expectations by providing safe, adequately staffed, enriching summer programs.

Strategic Planning: The Summer Fund successfully implemented the first phase of a three-year strategic plan. The Committee and AGM staff will continue to phase-in recommendations from the 2006 strategic planning process through 2009 to increase administrative efficiencies, clearly delineate roles and responsibilities for all key parties of the Summer Fund, maximize priorities for the Fund and be more responsive to our donor community.



Campers from Phillips Brooks House Chinatown Adventures Summer Program performing at their final show

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SUMMER FUND PROGRAMS

In total the Summer Fund aims to raise \$1,400,000 to provide operational support to camps this summer. The grants to camps are general operating support grants and may be used for any legitimate operating purpose – most are used for staff salaries. Grants range in size from \$5,000 to approximately \$40,000. In general, nonprofits have a difficult time getting general operating grants, so the support received through the Summer Fund is particularly valued and critically needed to operate and sustain quality camps and programs. The Summer Fund maintains long-term relationships with many of the camps in our portfolio, which has enabled us to see their evolution, as well as be an ongoing source of dependable support. In addition to providing operating support to camps, the Summer Fund provides additional resources and technical assistance to the camps and their staff through special initiatives like the Cultural and Educational Initiative and the Homeless Campership Fund.

The Cultural and Educational Initiative

Cultural Day

The Summer Fund provides youth with increased cultural and educational program opportunities through Cultural Day. This summer, through the generous support of our donors, the Cultural Day Initiative provided \$55,000, a 20% increase in funding from 2006, in support of cultural and educational activities, allowing camps to take over 310 field trips to 19 organizations, serving approximately 10,800 youth. The Summer Fund continued its long standing partnerships with a number of Boston's best cultural and educational institutions, including:

<i>Boston Children's Museum</i>	<i>Museum of Science</i>
<i>Butterfly Place</i>	<i>MyTown</i>
<i>Concord Museum</i>	<i>New England Aquarium</i>
<i>Boston University Reach</i>	<i>Newton History Museum</i>
<i>Summer</i>	<i>at the Jackson Homestead</i>
<i>Dance Program</i>	<i>Old South Meeting House</i>
<i>Extras for Creative</i>	<i>Puppet Showplace</i>
<i>Learning*</i>	<i>Theater</i>
<i>Hale Reservation</i>	<i>U.S.S. Constitution</i>
<i>Historic New England</i>	<i>Museum</i>
<i>Metro Lacrosse*</i>	<i>Youth Enrichment</i>
<i>Museum of Afro-</i>	<i>Services (YES)</i>
<i>American History</i>	<i>Zoo New England</i>
<i>Museum of Fine Arts</i>	

*The Summer Fund added two new organizations in 2007, Metro Lacrosse and Extras for Creative Learning. Both organizations were able to provide workshops on-site for camps in response to the rising and often prohibitive cost of transporting youth off site for field

trips.

The Cultural Initiative continues to be the Summer Fund's most popular and vital special initiative by mitigating the high price of institution admission costs by fully subsidizing field trips to Boston area museums, art and cultural institutions. Partnerships with various cultural institutions make these activities a reality for camps, and expose youth to the wealth of culture and experiences in their city and neighborhoods. For many camps, these partnerships are key and often the only avenue camps will have to enhance and enrich their curriculums and programs with cultural, educational and arts activities. Cultural Day also provides critical resources for many of the smaller local arts and cultural organizations—*“We exist because of the Summer Fund Program. If we had to contact all the community centers and camps and make our own schedule we would need numerous additional staff hours to make this happen. And there is no evidence that the camps would have the funding to pay for our programs...”* Micki Taylor-Pinney, Executive Director, REACH Boston University's Summer Outreach Dance Program.

The Summer Fund will continue to seek opportunities to strengthen the Cultural Day Initiative. Our goal is to continue to identify opportunities for camps to participate in cultural and educational programming to bridge the gap between school and summer. Current research in the out-of-school-time field, most notably Dr. Beth Miller's *The Learning Season*, has defined key components of a quality summer learning experience—sequenced, focused, explicit and active learning—and the Summer Fund seeks to respond.

In 2008, the Summer Fund Committee plans to enhance the Cultural Day experience by working with participating cultural institutions to augment the field trip experience by offering complementary curricula that will provide a more formal academic focus and enhance the field trip experience for campers. The Summer Fund is deeply committed to the ongoing success of this initiative and to increasing the level of funding committed to Cultural Day in 2008.

Supporters

The Barr Foundation
The Fidelity Foundation

Educational Initiative

In May 2007, in response to feedback from camp staff about the impact of the violence on campers and staff during the summer of 2006, the Summer Fund partnered with Peace Games to provide a full day workshop on conflict resolution for both front-line and supervisory level camp staff. Over 95% of the 40 participants reported that the sessions were thorough, useful, engaging, and addressed issues that were relevant to mitigating conflict in their work with youth. In addition, 90% of participants reported that they are clear about how they will use the skills they learned in the sessions. Most asked for follow up workshops as well.

The Summer Fund also offered a workshop in proposal writing in response to feedback from camp staff requesting organizational capacity training. The workshop focused on providing SF camp staff, many of whom are also tasked with the fundraising for summer programs, with the tools to assemble a comprehensive request for funding and included a brief overview of grants research and the materials that can be accessed in the AGM Resource Center for Philanthropy. This workshop was offered in partnership with Associated Grant Makers Non Profit Partners Program.

Supporters

The Clowes Fund

The Lloyd Balfour Foundation, Bank of America Philanthropic Management



Participants at Peace Games training engage in role-playing activities

Homeless Campership Fund

In 1988, the Summer Fund Committee developed a special project to supplement services provided to Greater Boston's population of homeless children by building on the Summer Fund network. Now in its 19th year, the Homeless Campership Fund (HCF) continues to be a critical resource for camps, shelters, and most importantly, homeless families. The Homeless Campership Fund utilizes Summer Fund camps to provide opportunities for children in homeless shelters to participate in supportive, recreational, and educational programs during the summer months, while also serving as stable and consistent childcare for their families who are often in transition and seeking permanent housing and employment. Through the HCF, participating shelters and camps are partnered to facilitate the placement of homeless children in summer camps free of charge. The Summer Fund is able to provide free camp slots or “camperships” for homeless children through the generosity of our corporate and foundation donors who support the Homeless Campership Fund.

In 2007, the Homeless Campership Fund committed more than \$100,000 in free scholarships for homeless children to attend summer camps, a 50% increase from 2006. Through the HCF, 450 weeks of camperships were made available for Greater Boston

homeless youth to attend camp this summer. Family case workers were able to coordinate with camps to provide this essential service for the youth and families they serve by offering enriching, safe, stable summer experiences to those children most at risk. Camps were reimbursed – by the Summer Fund – up to \$150 for each week of day camp and \$450 for each week of overnight camp

The Homeless Campership Fund remains a critical resource for providing summer experiences to homeless children and offering support to their families during periods of instability and extreme transition. Through the final reports submitted by camp and shelter staff, the SF continues to document positive outcomes for the children who participate, their families, and the camps and staff.

The SF looks forward to expanding our outreach efforts in 2007 to partner with more shelter programs and provide additional camp opportunities for homeless youth. The Summer Fund is currently negotiating a partnership with the Greater Boston YMCA whereby all of their summer camps will accept children through the Homeless Shelter program. Currently, only YMCA camps that receive Summer Fund grants are eligible to participate in the HCF program. By opening the opportunity up to any YMCA camp, we will be able to increase access to camp for homeless youth and provide more program choices, particularly, for shelters serving populations outside of Boston as those shelters struggle with limited camp options due to their geographic locations and a lack of transportation options to get their youth to Summer Fund camps, a majority of which are located in Greater Boston.

Supporters

The Barr Foundation

The Joseph Bishop Van Sciver Fund at the Boston Foundation

Paul and Phyllis Fireman Foundation

Orville W. Forte Foundation

Charles Irwin Travelli Fund



Campers at BCYF's Jackson Mann site working in teams to create engineering projects through a partnership with WGBH's DESIGN SQUAD, a program aimed at getting youth excited about

SITE VISITS

The Summer Fund continues to play a key role in ensuring that summer programming for urban youth is met. Support leveraged through the SF is instrumental in keeping children involved in structured, healthy activities that both complement and supplement their school-year education. Site visits to the Summer Fund programs in 2007 showed camps engaging youth in structured, fun, recreational and educational activities. A number of camps were also employing creative programming for older teens and youth. Summer Fund camps provided more than 1,200 teens, an increase of 9% from 2006, with summer employment opportunities in collaboration with the programs such as the City of Boston's Youth Fund Initiative and Boston Private Industry Council job programs.

This past summer, the Summer Fund Committee and staff made a concentrated effort to visit those camps and programs that were identified, as part of the strategic planning process, as exhibiting some inefficiencies or where a camp was flagged based on the following measures:

- Significant change in executive-level leadership
- Significant financial issues
- Significant decline in numbers of children served
- Significant changes in program focus/design, etc.
- Site/location change for camp.

Of the more than 30 camp sites visited by SF committee members, staff and donors, only one camp was recommended to be in need of direct technical assistance. Most programs were operating at or exceeded the Summer Fund's criteria in the areas of programming, staffing and safety. We observed many examples of creative programming, such as, camps using theme weeks around Cultural Day field trips to tie in an academic component with off-site trips. An example of this was a program in South Boston that utilized its close proximity to the beach and created an aquatic theme in preparation for an upcoming New England Aquarium visit. Another camp designed a club for their pre-teen boys and dubbed it the "G Club" (short for Gentlemen's Club). These young gentlemen were assigned short stories, poems and essays about what it means to be a gentleman in today's society. The club would get together weekly and discuss their thoughts and journal entries. As an interesting side note, when the pre-teen girls at the camp found about the club, they insisted on creating a "Ladies Club".

The Summer Fund also worked very closely with the central office of the Boston Centers for

Youth and Families (BCYF) to conduct site visits at many of the community centers that operate summer programs. The Summer Fund remains committed to its partnership with the City of Boston and is the largest funder of the BCYF's summer programs. Overall, we observed remarkable improvements from the last site visits several years ago in the areas of program quality, consistency across the various centers, staff training and development, and evaluation methods. Mayor Menino, in recognizing the need for additional programming at BCYF center sites, provided an extra \$300,000 in program funds through the Boston Rocks Initiative. At nearly every center we visited we saw youth who were benefiting from this extra funding specifically aimed at increasing arts, cultural, and educational programming at the sites. During our visits, we saw children engaging in special arts and dance programs, science and engineering learning activities, creative writing, and girls-only programs. In addition to the BCYF sites, a trend we noted this summer was that at nearly every program site visited, we observed girls-only programming being offered. While the girls-only programming ranged from weekly drop-in models for teens to programs offered in partnership with Big Sister Association of Greater Boston, camps were actively seeking to engage this population. The Summer Fund will be watching to see if this trend continues in 2008.

The Summer Fund staff and senior leadership at Boston Center's for Youth and Families central office met several times over the summer to discuss opportunities for us to continue to develop and enhance our relationship with the City around summer programming. Recommendations were made to work more closely with the Central office, as the oversight body for the BCYF sites. Another key recommendation was to look at ways Associated Grant Makers may be able to partner with BCYF Central office to bring workshops and trainings to center staff in the areas of fundraising and program evaluation.

In general, site visits demonstrated that there is a need across the camp portfolio for more formalized academic enrichment. While many programs are engaging in some type of educational curriculum resources and training are critically needed to supplement these efforts. The Summer Fund Committee is interested in offering such resources in 2008 (*refer to the Summer Fund in 2008 section of this report*).

As in prior years, a particular challenge noted by many camps was managing junior counselors, counselors-in-training and teen staff in general. Keeping teen staff motivated to remain focused and engaged through the course of each session is imperative to the success of everyone involved in camp operations. Training, supervision, regular staff meetings and mentoring from senior-level staff remain key factors in program success. The camps continue to report success in adjusting to these issues, by finding ways to mentor staff and complement their experiences and interests with training and support. Additionally, camp staff we spoke with during site visits expressed an interest in utilizing the Summer Fund as a vehicle to do group trainings and resource sharing to address this challenge.

Most camps reported that the total number of campers enrolled for summer 2007 either met or exceeded their projections. Several of the Boston Centers for Youth and Families sites reported that their enrollment numbers were down slightly and attributed it to the possibility that some of the older youth meeting Camp Harbor View's criteria took advantage of the opportunity to attend that program. Camp Harbor View is a new camp set up on Boston's Long Island, which was financed by large private donations, under the leadership of Mayor Menino. The camp was created to offer children ages 11 to 14, who live in some of Boston's most at-risk neighborhoods, the opportunity to leave the city during the day and participate in a four-week summer camp program.

For those programs serving teens, we continued to hear that camps had tremendous success again this summer with extended hours programs and expressed a desire to see more funding made available for this type of initiative. Unlike last summer, camp staff was not reporting the same level of violence-related issues happening at camps. While there is no clear evidence to suggest any correlation, many camp staffers felt that they were better trained and prepared to resolve and mitigate conflicts as frontline-level staff and believe that the opportunity to offer extended hours programs for teens may have also had an impact.

Funding continues to be the camps' greatest challenge, typically resulting in less overall staff and resources for direct scholarship support for families in need. Programs continue to find creative ways to continue their important services to the community. Many camps took advantage of free programs offered throughout Greater Boston during the summer months and enhanced program curricula through collaborative partnerships utilizing other nonprofits, and city/state resources. The Summer Fund Cultural Day program also continues to be a key resource for camps through access to free field trips with many camps reporting this as their only means to participate in off-site field trips. Camp staff and leadership remain committed to facing these challenges and continuing to provide the children they serve with programs that are dynamic, engaging and educational. Camps continue to look for creative solutions to develop, retain, motivate and support a strong staff and find more collaborative opportunities to leverage resources



Campers dancing with flags representing Caribbean countries at BCYF Jackson Mann Community Center

STRATEGIC PLANNING

During the past year, the SF committee and AGM staff continued to implement recommendations from the 2006 strategic planning process. This summer the SF committee and AGM staff continued to implement recommendations from the 2006 strategic planning process to evaluate and clarify roles and responsibilities for all key parties of the Summer Fund, discuss priorities for the Fund and continue to improve and enhance administrative efficiencies. The Summer Fund remains committed to serving Greater Boston youth and continues to be at the forefront of the out of school time movement.

The Summer Fund remains committed to ensuring that the Fund and the Committee that represents the donors functions at the highest levels of efficiency, so that donors receive timely information, camps are well supported, and the Committee – which makes critical funding decisions – has the best available data to make informed decisions and respond to trends and community needs. Most recently, administrative efficiencies and improvements have included the combining of final reports and reapplications for existing camps (eliminating paperwork and redundancy for camps), and the introduction of an on-line application system for the 2006-2007 cycle linking the application data to a relational database and offers enhanced data analysis capabilities

Further, the Summer Fund is entering year two of implementing a three-year strategic plan. In 2006 all camps were transitioned to a three-year grant cycle with one-third of the portfolio receiving intensive grant review each year until all camps are transitioned to a three-year schedule. Those programs not scheduled for intensive review are expected to

submit a modified application and final report annually but will have less intensive review process unless flagged for programmatic or administrative issues (e.g., change in executive leadership, significant decrease in numbers of youth served). The Summer Fund Committee and AGM staff will continue to perform due-diligence throughout the review process for all applications and final reports. Recommended funding levels for each camp will be set by the Summer Fund Committee based on a camp's proposal request, program budget, demonstrated financial need, stability, and the level of service and commitment to the community. The funding guidelines recommended by the Summer Fund Committee will generally not exceed 25% of a camp's total program budget (30% for multi site programs) up to a maximum grant allocation of \$40,000.

Through the Summer Fund's ability to quickly identify and respond to issues and trends, camps are provided with many opportunities to collaborate and take advantage of additional resources thus creating a stronger and more diverse network of summer opportunities for low and moderate income urban youth. The Summer Fund remains committed to meeting the needs of the communities we serve while providing area grant makers with a strategic, efficient and coordinated means to support quality summer programs. by providing efficiencies in assessing community needs, grants management and administration, camp staff training and development as well as fostering collaboration and learning among area grant makers.



Campers from Phillips Brooks House, Cambridge Youth Enrichment Program fundraising for their summer-end trip outside the Harvard Science Center.

2007 Summer Fund Camps By Camp Type

Traditional⁴

African Community Economic Development of New England (ACEDONE)⁵
 Allston/Brighton APAC Summer Program
 Agassiz Neighborhood Council
 Outback Summer Program
 Boston Chinatown Neighborhood Center
 Chinatown Summer
 Cambridge Adventure Day¹
 Cambridge YMCA
 Camp Jubilee
 Chelsea City Wide Special Summer Program
 Charlestown Boys and Girls Club
 Cowemoki Enrichment Program
 Commonwealth Tenants Association
 Dorchester Super Summer³
 East Boston Social Centers
 East Boston YMCA³
 East End House
 Franklin Park Development Tenants Assoc⁵
 Sunrise Camp
 Hattie B. Cooper Community Center
 Camp Unity
 Hyde Square Task Force
 Inquilinos Boricuas en Accion⁵
 Cacique Summer Program
 Jordan Boys and Girls Club¹
 Lena Park
 Margaret Fuller Neighborhood House¹
 Mazemakers¹
 Mission Pride
 Mystic Learning Center
 Phillips Brooks House³
 Salesian Boys and Girls Club
 Somerville YMCA
 South Boston Collaborative³
 St. Katherine Drexel Summer

Drop-In

Dan Marr Boys & Girls Club³

Off-Site Day Camps

Bird Street
 Camp Ponkawasisset
 Elizabeth Peabody House
 Camp Gannett
 Ponkapoag Day Camp¹

Education Focus

Algebra Plus¹
 Bell Foundation^{1,3}
 Boston Catholic Chinese
 (BCCC)¹
 New England Aquarium
 Harbor Discoveries¹
 St. Anthony/St. Columbkille
 Summer Program

Boston Community Centers⁴

Madison Park
 Agassiz
 English High
 Hennigan Community Center
 Vine Street
 Orchard Garden
 Kent After School Program¹
 Little Tykes¹
 Blackstone C.C. Summer
 Enrichment Program¹
 Jackson-Mann
 Archdale Community Center
 Gallivan Community Center
 Hyde Park Community Center
 Mattahunt Community Center
 Mildred Avenue
 Ohrenberger
 Roslindale Community Center
 West Roxbury
 John Marshall
 Anthony D. Perkins

Special Needs

(Physical/mental)
 Handi Kids¹
 Camp Allen¹

Special Needs

(Emotional/Learning Disabilities)
 Alliance for Inclusion & Prevention³
 Camp Starfish¹
 Day Break¹
 Youth Care Summer
 Wediko Summer Program¹

Arts

Ailey Camp
 Community Arts Center
 Days in the Arts
 EXTRA ART
 Writers Express³

Residential¹

Agassiz Village
 Camp Hale
 Camp Mitton
 Camp Nawaka
 Camp Starfish
 Camp Wing/Stockade
 Goodwill Fresh Air Camp
 Days in the Arts
 East Boston Camps
 United South End Settlements
 Camp Hale

Teens²

Just-A-Start
 Project Victory
 Summer Leadership Program

Girls Only

Patriots Trail Resident Camp
 Patriots Trail Cedar Hill

Other

New England SCORES¹
 Summer SCORES
 Massachusetts Audubon
 Boston Nature Center
 MetroLacross Summer SCORES³
 Tenacity³
 Youth Enrichment Services
 Outdoor Adventure Camp
 Zoo Camp¹

1. *Does not offer after-school programming.*
2. *The majority of all camps offer a CIT/ Jr. Staff program for teens.*
3. *Operates more than one camp site.*
4. *Many of the traditional camps and Boston Community Centers provide educational components within their camp curriculums, including after-school programming.*
5. *New Summer Fund Grantee in 2007*

FINANCIAL OVERVIEW

	2006 Revenue	2006 Expense	2006 Ending Balance	2007 Revenue	2007 Expense	2007 Ending Balance
Camp Operating	\$1,181,914	\$1,148,227	\$53,687	\$1,080,926	\$980,846	\$108,080
Cultural & Educational Initiative	\$83,750	\$45,000	\$38,750	\$160,589	\$63,852	\$96,737
Evaluation	\$10,000	\$11,750	\$(1750)	\$11,222	\$968	\$10,254
Homeless Campership Fund	\$72,668	\$53,555	\$19,113	\$157,096	\$61,350	\$95,746
Marketing	\$0	\$0	\$0	\$6,631	\$587	\$6,044
Administrative Fees	\$73,840			\$82,028		

Summer Fund Donors 2007

<p>CF Adams Charitable Trust Miki Akimoto The Paul and Edith Babson Foundation The Lloyd Balfour Foundation, Bank of America Philanthropic Management Bank of America Foundation The Barr Foundation Baupost Group Charitable Fund at the Boston Foundation The Boston Foundation The John W. Boynton Fund Cabot Family Charitable Trust Cambridge Community Foundation Alfred E. Chase Charity Foundation, Bank of America Philanthropic Management The Clippership Foundation The Clowes Fund Ms. Nancy Cook in honor of Dorothy Siegal* Ms. Mary Susan Delaura Draper Foundation Fidelity Foundation The Lincoln and Therese Filene Foundation The Paul and Phyllis Fireman Charitable Foundation Orville Forte Charitable Foundation The Fuller Foundation Ms. Sharyn Katz in honor of Dorothy Siegal* Linde Family Foundation The Linden Foundation The Ludcke Foundation</p> <p><i>*New Summer Fund Donor in 2007</i></p>	<p>Richard and Gloria Miranda in honor of Dorothy Siegal* Moran Family Charitable Foundation* The Nellie Mae Educational Foundation Frank Reed and Margaret Jane Peters Memorial Fund, Bank of America Philanthropic Management Mr. Daniel E. Rothenberg The A.C. Ratshesky Foundation The Reebok Human Rights Foundation The Mabel Louise Riley Foundation The William E. and Bertha E. Schrafft Charitable Trust The Carl and Ruth Shapiro Family Foundation Shambroom Savastio Charitable Fund Joseph Bishop Van Sciver Fund at the Boston Foundation The Richard and Susan Smith Family Foundation State Street Foundation Anna B. Stearns Charitable Foundation, Inc. The Abbot and Dorthy H. Stevens Foundation The Nathaniel and Elizabeth Stevens Foundation The Charles Irwin Travelli Fund United Way of Massachusetts Bay US Salt LLC* The Frederick E. Weber Charities Corporation The Josephine C. Wilkinson Charitable Lead Trust The Yawkey Foundation</p>
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Associated Grant Makers and the Summer Fund Committee would like to extend our sincerest thanks to our Donors for their commitment to provide enriching summer experiences for youth and teens in Boston, Cambridge, Chelsea and Somerville.

SUMMER FUND in 2008

In 2008 the Summer Fund seeks to increase the Fund's capacity by increasing administrative support in the areas of fundraising and program support. By providing additional resources in these areas, the Fund looks to develop a more comprehensive fundraising plan and provide more efficiency to the overall administration of the Fund. Members of the Summer Fund Committee and the Summer Fund staff strive to increase and diversify corporate, foundation and individual gifts. With an increase in funding, we seek to strategically deepen and widen our camp portfolio by identifying and allocating resources where there are gaps to more intentionally serve youth that are most in need of summer programming in Boston, Cambridge, Chelsea and Somerville. To achieve this goal, the Summer Fund Committee has recommended seeking funding for additional administrative support to assist with fundraising and program administration. While grants will be used to support this position over the short-term, the Summer Fund Committee will be reassessing the administration fees charged to donors to more comprehensively support the full administration costs of the collaborative to ensure that the Summer Fund operates at the highest efficiency to best serve our donors.

The Summer Fund committee is also considering working with a consultant to roll out, over the next three years, a fully bilingual English/Spanish curriculum designed to encourage students to develop language skills and at the same time to turn their interest to the world of scientific discovery. The curriculum is nationally recognized and endorsed by the U. S. Department of Education. The aim is to provide an academic programming component to Summer Fund camps in summer 2008. As part of the roll out, camp staff would be trained in the curriculum, provided all materials, and evaluated on the impact of this program. Additionally, the Summer Fund Committee has set a goal of enhancing Cultural Day field trips by working with participating cultural institutions to augment the field trip experience by offering curricula that will provide a more formal academic focus and create a teachable moments for campers.

In 2008, we plan to employ a geographic analysis of the neighborhoods the Summer Fund serves to further enhance the effectiveness of our grant making, provide a clearer picture of neighborhood conditions, measure community changes over time and strengthen the capacity for more responsive analyses of the impact of Summer Fund grant making initiatives on the lives of children and families in Greater Boston neighborhoods.

The Summer Fund is well positioned to provide resources to ensure that thousands of Greater Boston youth have opportunities to bridge the summer learning loss by supporting diverse and broad ranging quality summer programs. The Summer Fund aims to utilize technology, such as GIS mapping, continue to enhance our administrative processes, and continue to partner with other groups/organization (e.g. The Boston Education Funders, American Camping Association) to maximize the ways in which the current Summer Fund portfolio meets the evolving needs of Greater Boston youth.

2007-2008 Summer Fund Committee

Kerry H. Sullivan, Co-chair
Bank of America
Philanthropic Management

Genie Healy McGowan, Co-Chair
Fidelity Foundation

Laura K. Cipriano
State Street Foundation

Anne Cloherty Fortune
Yawkey Foundations

Lynn D'Ambrose
Nellie Mae Education Foundation

Robert Hurlbut
Cambridge Community Foundation

Kerri Hurley
Barr Foundation

Jen Vorse
The Boston Foundation